Dossier Expectations and Timelines

Departmental RPT Training

June 2023



Goals

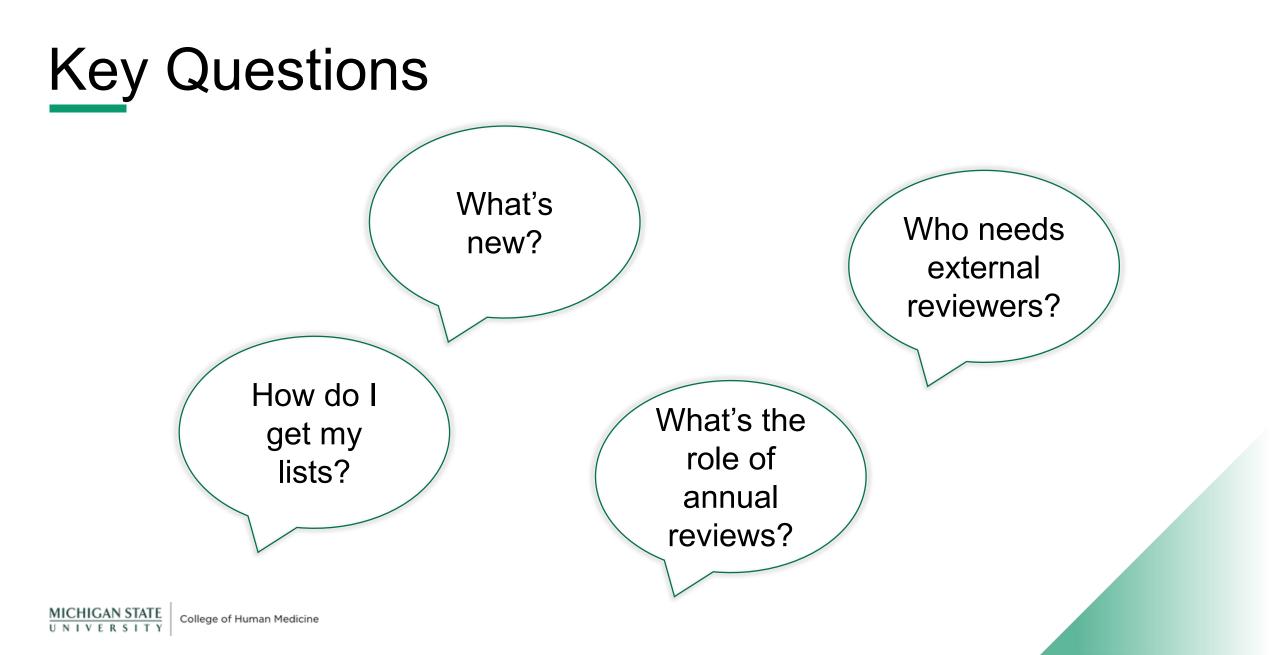
Returning Attendees

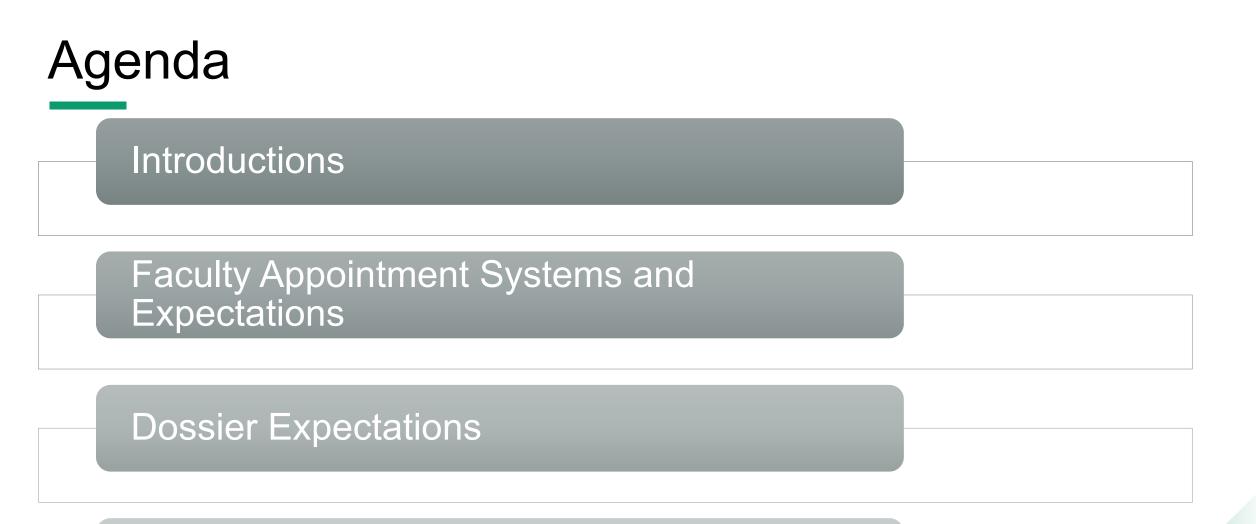
- Refresh key points
- Highlight new information
- Share tips and resources

New Attendees

- Overview of purpose and goals
- Three smart sentences...
- Share how to get more help







Review Process and Timelines



Introductions



Office of Faculty Affairs and Development

Part of the Office of Faculty Affairs and Staff Administration

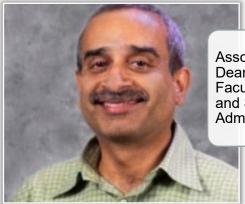
A114 East Fee Hall

517-432-8722

chm.fad@campusad.msu.edu

https://humanmedicine.msu.edu/facultystaff/faculty-affairs/index.html

Nara Parameswaran, Ph.D.



Associate Dean for **Faculty Affairs** and Staff Administration

Kelly Hodges



Brittany Thayer

Director of Faculty Development and Mentoring Programs



Faculty Affairs Administrator

FAD Office Assistant



Departmental RPT Teams

- RPT Staff Representatives
- RPT Committee Chairs
- Department Administrators



Faculty Appointments

CHM Faculty Appointment Systems





Promotion as an Expectation

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Promotion criteria are how the academic community articulates its vision for the faculty role.





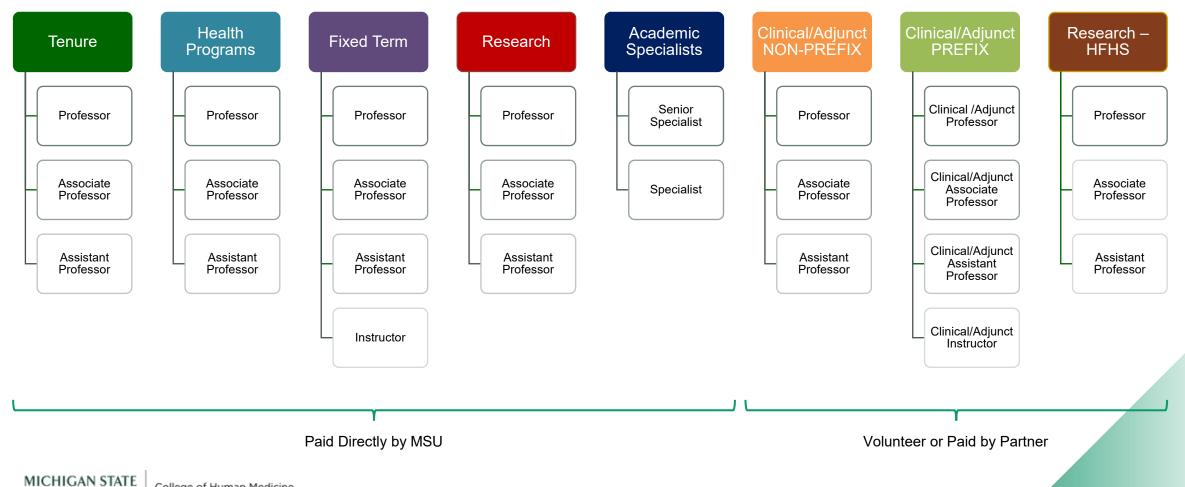








Faculty Appointment Systems



College of Human Medicine

UNIVERSITY

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Clinical/Adjunct Faculty

Clinical/Adjunct PREFIX

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Clinical /Adjunct Professor

Clinical/Adjunct Associate Professor

Clinical/Adjunct Assistant Professor

Clinical/Adjunct Instructor

- Prefix faculty volunteer their services.
- Their primary income is typically outside MSU.
- Five years in rank is typically required for promotion.
- Promotion also requires evidence of successful past service to MSU and details of intent to continue.
- Must use "Clinical" or "Adjunct" prefix when referring to their MSU appointment in CV, email signature, business card, etc.

Clinical/Adjunct NON-PREFIX

Professor

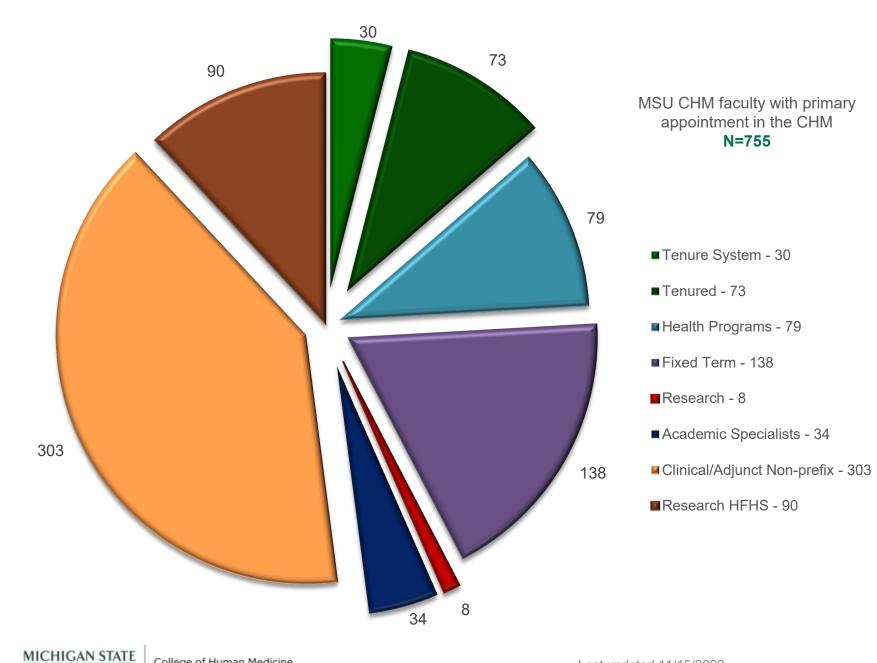


Assistant Professor

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- Non-prefix faculty are deeply involved in the college across mission areas.
- They devote at least 20% of their time to the college and meet at least one of these eligibility criteria:
 - 1. Official administrative position (e.g., clerkship director, course director).
 - 2. Paid by CHM-affiliated or sponsored residency as core faculty or administrator (e.g., residency director).
 - 3. Engaged in a meaningful, collaborative research relationship with the college.
- Five years in rank is typically required for promotion.
- Promotion criteria are almost identical to Health Programs, the MSU-paid clinical faculty.
- May drop the "Clinical" or "Adjunct" prefix.

MICHIGAN STATE UNIVERSITY College of Human Medicine



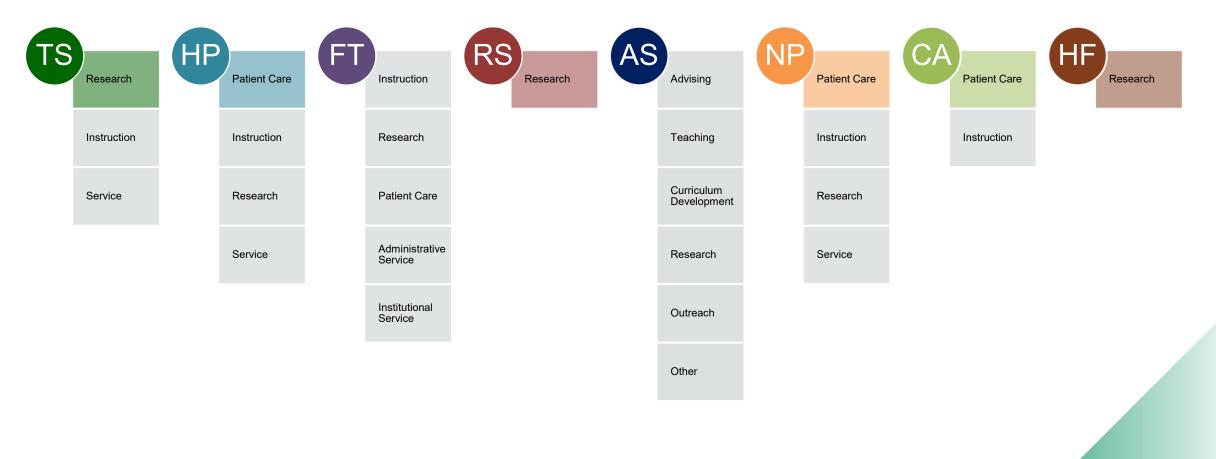
Clinical/Adjunct Prefix

4700+

MICHIGAN STATE UNIVERSITY College of Human Medicine

Last updated 11/15/2022

Expectations by Appointment System





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Time in Rank for Seeking Promotion

Question:

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What is "several years"?

Appointment Type	Time In Rank
Tenure System Probationary Faculty	5 years*
Tenured Faculty	approximately 5 years
HP, FT, RS, NP, CA Faculty	approximately 5 years
Academic SpecialistsSpecialist ContinuingSpecialist Fixed Term	4.5 years** 60+ FTE months***

MICHIGAN STATE UNIVERSITY College of Human Medicine

Required Action Timelines TS



• HP and NP

• Reappointment peer review in the final year of the appointment

Tenure Timeline and Extensions

- Automatic <u>COVID-19 extension</u> for:
 - All faculty in probationary appointments during March 2020
 - All faculty hired into probationary appointments through August 15, 2023
- May be used in first or second probationary period
- May be waived; consequences for unsuccessful review vary
- Other extensions
 - Some are automatic
 - Some must be requested by the faculty member and approved by UCFT



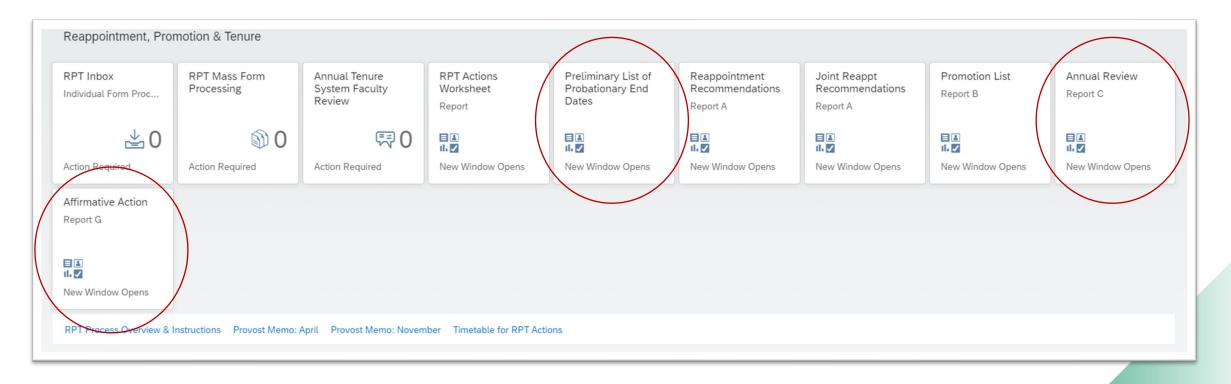


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Tenure System



- Use the EBS Reappointment, Promotion & Tenure system
 - Must use an Incognito/Private window (Edge or Firefox)
 - Go to "Reappointment Promotion & Tenure" section, probably at the bottom



MICHIGAN STATE UNIVERSITY College of Human Medicine

Health Programs and Non-prefix

 Refer to Form HP-B or NP-B (Documentation of Annual Review) from the previous year NE

- Note Primary Assignment End Date
- Must review anyone with an end date in 2024

Form HP-B: Documentation of Health Programs Faculty Annual Performance Reviews

iew and the name of the Individual Conducting Review for each HP faculty member on the list.

 \frown

Rank	Continuous Service Date	Primary Assignment End Date	Date of Most Recent Review	Individu F
Assistant Professor Health Programs	08/01/2021	07/31/2024		
Assistant Professor Health Programs	10/01/2021	09/30/2024		
Assistant Professor Health Programs	04/01/2019	06/30/2027		
Assistant Professor Health Programs	07/01/2019	07/17/2025		
Assistant Professor Health Programs	07/01/2007	06/30/2023		
Assistant Professor Health Programs	07/01/2016	06/30/2027		
Assistant Professor Health Programs	09/01/2013	06/30/2027		
Assistant Professor Health Programs	10/17/2022	09/30/2025		
Assistant Professor Health Programs	09/01/2021	08/31/2024		

CHM RPT Guidance

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MICHIGAN STATE UNIV	/ERSITY				Search	Q
College of Human Me	edicine					
About Campuses Ac	dmissions Education	Research	Students	Faculty & Staff	Alumni & Donors	News
↑ Faculty & Staff / Office of Faculty	aculty Affairs & Staff Administra	ation /				
Promotion & 1	Tenure				PROMOTION TENURE	AND
The Office of Faculty Affairs a all appointment systems in th appointment type from the m	Academic Specialis Clinical/Adjunct "P Clinical/Adjunct "N Fixed Term	refix"				
Resources for All Faculty	Resources for Departme	nt RPT Staff			Health Programs	
MCII Anndomia Cassas Dati	ha Fuanta				Research System Tenure System	

MICHIGAN STATE UNIVERSITY College of Human Medicine

https://humanmedicine.msu.edu/faculty-staff/faculty-affairs/promotion/index.html

Questions?

 MICHIGAN STATE
 College of Human Medicine

Dossiers

Requirements and Expectations

Promotion and Tenure System Reappointment





Components

Form on Progress and Excellence (promotion application form)

Department RPT Committee Letter

Assignment Description (for FT)

Reflective Essay

Curriculum Vitae (CV)

External Review Letters (for all promotions; not for TS reappointment)

Annual Review Letters

COVID-19 Impact Statement (optional)

Academic Portfolio

MICHIGAN STATE UNIVERSITY College of Human Medicin

PROMOTION DOSSIER BOOKMARKING ORDER

College of Human Medicine

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III B Research and Creative Activities	III C Scholarly Productivity and Research	III B Research and Scholarly Activities
III C Service within the Academic and Broader	III D Institutional Services	III C Service
Community		III D Additional Reporting
III D Additional Reporting		
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IV B Research and Creative Activities	IV B Clinical and Pre-Clinical Teaching	IV B Research and Scholarly Activities
IV C Service within the Academic and Broader	IV C Scholarly Productivity and Research	IV C Service
Community	IV D Institutional Services	IV D Additional Reporting
IV D Additional Reporting	IV E Additional Reporting	IV E Grant Proposals
IV E Grant Proposals	IV F Grant Proposals	
Reflective Essay	Reflective Essay	Reflective Essay
CV	CV	CV
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Annual Reviews (in order from most recent)	Annual Reviews (in order from most recent)	Annual Reviews (in order from most recent)
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CHM Academic Portfolio	CHM Academic Portfolio	CHM Academic Portfolio
		(order varies based on focus area – place first)
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Bookmark documents for Instruction	Bookmark documents for Patient Care	Bookmark documents for Instruction
RESEARCH AND CREATIVE ACTIVITIES	CLINICAL AND PRE-CLINICAL TEACHING	RESEARCH AND SCHOLARLY ACTIVITIES
Bookmark documents for Research	Bookmark documents for Teaching	Bookmark documents for Research
SERVICE	SCHOLARLY PRODUCTIVITY AND RESEARCH	SERVICE



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https://humanmedicine.msu.edu/faculty-staff/facultyaffairs/file/Promotion Dossier Bookmarking Order.pdf

Recommendation Signature Page

- Date submitted by faculty
- Joint appointment departments with chair sign-off
- Review period and time in rank

		FORM ON PROC	RESS AN	D EXCELLENCE	
RE	COMMENDAT			PROMOTION, OR 1	ENURE ACTION
Name:					Date:
	Last	First	N	Aiddle	
Present Rank				Appointment Basis	AY or AN
Primary Departmen	t Name	Second Department Nam	ie 🔰	Other Dept. Name	
Primary College Na	me	Second College Name		Other College Name	
U.S. Citizon on	Dominan on t Dogido		O (IENO +	answe connet he assende	d unloss a Tomuno Daliau
	eement has been a		J (II NO, I	enure cannot be awarde	d unless a Tenure Policy
Years of MSU	tenure system fact	ilty service as of next	August 16 a	s:	
	,	PROFESSOR	U		
					_
Highest Degree		Inst	itution	D	ate:
Additional Trai	ning/Education/C	ertifications/Licensure			
Review Period	Begin Date:	The review period beg	ins with the date	of appointment or most recent i	reappointment/promotion.
			BECON	IMENDATION BY DEP	I RECOMMENDATION
				NENDATION BY DEP.	
	istant Professor for	probationary period of			
three years Reappoint as Ass	ociate Professor and	d award tenure			
Do not reappoint		a amara terrare			
	ciate Professor and a	award tenure			
	June 1 10105501 und				
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Section IA – Votes, External Reviewers

- Provide outcome of vote.
- Complete External Review Letter Table

FORM ON PROGRESS AND EXCELLENCE SECTION 1A - ADDITIONAL INFORMATION

Committee Votes

	Summary of Committee Votes									
Department/School ¹							Colle	ge		
(Yes	No	Abstentions	Total		Yes	No	Abstentions	Total	
# of votes					# of votes					

External Review Letters (only required for promotions or the award of tenure)

		Recomme	nded by		
#	Reviewer Solicited	Candidate (Yes/No)	Unit (Yes/No)	Letter Included (Yes/No)	Reason solicited letter was not received ²
	Name:				
1	Academic Rank, Title, Department: Institution*:				
2	Name: Academic Rank, Title, Department: Institution*:				
3	Name: Academic Rank, Title, Department: Institution*:				
	Name: Academic Rank, Title, Department:				



Section II – Effort Allocation, Ratings

- Percentages must total exactly 100%
- Must be a rating for each area of effort AND for overall.

FORM ON PROGRESS AND EXCELLENCE SECTION II - SUMMARY INFORMATION

Summary Ratings of Scholarly Contributions by Department Chairperson/School Director:

The purpose of this summary is to assess the candidate's performance in relationship to expectations across the functional areas of instruction, research and creative activities, and service within the academic and broader community. For relevant sub-functions, indicate the faculty member's performance by placing an " \checkmark " under the most appropriate rating (from excellent to poor). Performance should be evaluated relative to most appropriate comparison group and to assigned duties as reflected in percentage of time. For example, the most appropriate level of comparison for the function of "research and creative activities" is a national/international comparison within the discipline.

				Perf	ormance	Ratings	
Function	Sub-Functions	Assignment % of Time	Excellent	Very Good	Avg.	Below Avg.	Poor
INSTRUCTION	Undergraduate*						
	Graduate*						
	Non-Credit Instruction	/					
	Academic Advising						
RESEARCH & CREATIVE ACTIVITIES	Research & Creative Activities						
SERVICE	<i>Academic:</i> Within Scholarly and Professional Organizations						
	Academic: Within the University						
	Within the Broader Community:						
OTHER	Other (specify)		P				
OVERALL RATING		100%					



Section II – Summary Statements

- Chairperson/Director Statement
 - Must not leave section blank or say, "see letter."
 - Insert text below prompt.
 - May also insert letter after this page if desired, but not required.
- Summary Letters
 - Insert as separate pages following Section II
 - Department Head (if desired, but does not replace Section II summary)
 - Department RPT Committee (preferred, not required)



Section III – Summaries by Mission Area

- A. Instruction
- B. Research and Creative Activities
- C. Service within the Academic and Broader Community
 - Note: 2 prompts to complete in this subsection
- D. Additional Reporting



Section IV – Evidence

- A. Instruction
- **B.** Research and Creative Activities
- C. Service within the Academic and Broader Community
 - Note: 3 prompts to complete in this subsection
- D. Additional Reporting
- E. Grant Proposals



Section IV -Instruction

 Reports of faculty activity in the Shared Discovery Curriculum (SDC) can be obtained by the person(s) in your unit with access to the Educational Assignment System (EAS).

FORM ON PROGRESS AND EXCELLENCE SECTION IV A - INSTRUCTION

The faculty member is encouraged to use a range of evidence demonstrating instructional accomplishment, which can be included in portfolios or compendia of relevant materials.

<u>Undergraduate and Graduate Credit Instruction</u>:

Record of instructional activities for at least the past six semesters. Include only actual participation in credit courses (on- or off-campus instruction) or virtual university on-line courses. In determining the "past six semesters," the faculty member may elect to exclude any semesters during which s/he was on leave; additional semesters may be included on an additional gage. Fill in or, as appropriate, attach relevant print screens from CLIFMS*.

Semester	Course	Credits	Number of	Number of	Number of	Notes
and Year	Number	(Number	Sections Taught	Students	Assistants	
		or Var)	Lec Rec Lab		**	
Spring	HHM 553	16	N/A	200	0	See complete breakdown
2018						below
ECE						
E-11 2019	LILINA 552	14	NT/A	200	0	Saa aammlata broakdawm

Breakdown of teaching in CHM:

Spring 2018

1.

SDC academy team Fellow 0.3 FTE- teaching basic science in small groups in ECE and MCE

Facilitator in Pharmacy rotation

Curriculum development Pharmacy rotation

LGA facilitator

Step 1 prep intersession- curriculum development and delivery

Nutrition intersession- content delivery

Pharmacology and physiology intersession- Course director, content delivery, curriculum development Advanced cardiology intersession- small group facilitator

Summer 2018



Section IV -Grants

 The easiest and best formatted report can be obtained by the faculty member from EBS > Business Intelligence.

FORM ON PROGRESS AND EXCELLENCE SECTION IV E - GRANT PROPOSALS

List grant proposals submitted during reporting period relating to teaching, research and creative activities, or service within the academic and broader community. Include grants in support of outreach, international, urban, and extension activities.*

Name of Granting Agency (Grantor:) Focus of	D.	e		Status	NL (\$ Amount Assigned	Principal/Co-
Grant (Focus:)	Date Submitted	\$ Amount Requested	Pending	\$ Amt Funded		to Faculty Candidate (if Applicable)	Investigators (if not faculty candidate)
Instruction							
Grantor:							
Focus:							
Grantor:							
Focus:							
Research/Creative Activity							
Grantor:							
Focus:		1					
Grantor:							
Focus:							
Grantor:							
Focus:							
Grantor:							
Focus:	-	1			-		
a. Service – Academic Community							
Anyone with an MSU NetID and password can print Propos RA026 for award reporting	al and Award rep	orts that may be a	tached to this p	age. See <u>Job Ai</u>	d for Form D	– <u>RA028</u> for proposal repo	rting, and <u>Job Aid for Forr</u>
Anyone with an l RA026 for awar	MSU NetID and password can print Propos d reporting	MSU NetID and password can print Proposal and Award rep d reporting	MSU NetID and password can print Proposal and Award reports that may be at d reporting	d reporting	d reporting	MSU NetID and password can print Proposal and Award reports that may be attached to this page. See <u>Job Aid for Form D</u> d reporting	

MICHIGAN STATE UNIVERSITY College of Human Medicine

Questions?

 MICHIGAN STATE
 College of Human Medicine

PROMOTION DOSSIER BOOKMARKING ORDER

College of Human Medicine

TENURE SYSTEM	HEALTH PROGRAMS NON-PREFIX	FIXED TERM
MSU Required Documentation	MSU Required Documentation (max 85 pages)	MSU Required Documentation (max 85 pages)
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(Preferred, not required)	III A Patient Care Services	Assignment Description, including Focus Area
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III D Additional Reporting		
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IV E Grant Proposals	IV F Grant Proposals	
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COVID-19 Impact Statement (optional)	COVID-19 Impact Statement (optional)	COVID-19 Impact Statement (optional)
CHM Academic Portfolio	CHM Academic Portfolio	CHM Academic Portfolio
		(order varies based on focus area – place first)
INSTRUCTION	PATIENT CARE	INSTRUCTION
Bookmark documents for Instruction	Bookmark documents for Patient Care	Bookmark documents for Instruction
RESEARCH AND CREATIVE ACTIVITIES	CLINICAL AND PRE-CLINICAL TEACHING	RESEARCH AND SCHOLARLY ACTIVITIES
Bookmark documents for Research	Bookmark documents for Teaching	Bookmark documents for Research
SERVICE	SCHOLARLY PRODUCTIVITY AND RESEARCH	SERVICE

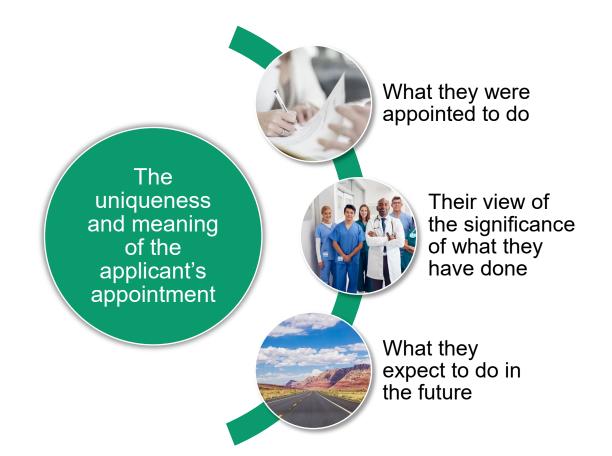


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https://humanmedicine.msu.edu/faculty-staff/facultyaffairs/file/Promotion Dossier Bookmarking Order.pdf



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What's new?



MICHIGAN STATE UNIVERSITY College of Human Medicine

COVID-19 Impact Statement

- Optional but strongly encouraged
- Could instead be included in the reflective essay
- Should be available to external and internal reviewers

Curriculum Vitae

- No <u>required</u> format.
- AAMC format <u>recommended</u>.

First Name Last Name,	M.D., Ph.D.
-----------------------	-------------

Professional Street Address City, State zip code (Area code) phone number email@address.com

If you prefer not to include your professional address, you may include your personal email address and telephone number

Last updated: include today's date

Current Position(s) Academic Rank, department Director, Center for Whatever Your medical school or university City, State

Education [Note: in reverse chronological order]

Fellowship, Your University, City, State	Years
Residency, Your University, City, State	Years
M.D., Your University, City, State	Years
B.S. in Discipline (magna cum laude), Your University, City, State	Years

Academic Appointments [Note: in reverse chronological order]

Associate Professor Department of Name of University City, State

Department of Name of University City, State Years

Year - Present

Professional Positions and Experience [Note: List non-academic employment and experience in reverse chronological order]

https://www.aamc.org/professional-development/affinity-groups/gfa/faculty-vitae/preparing-yourcurriculum-vitae

Assistant Professor





External Review Letters



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WHAT is an external review?



WHO needs external review letters? WHO can be a reviewer?



WHEN does action need to be taken and by whom?



WHERE are resources located? ??

WHY are external reviews required?

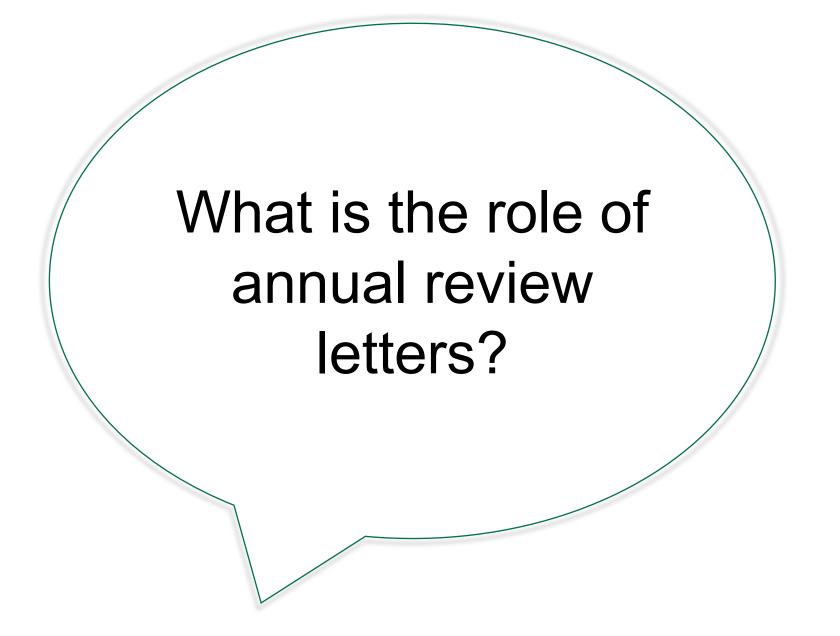


https://humanmedicine.msu.edu/faculty-staff/faculty-affairs/file/CHM Letters of Reference.pdf

Section IA

- All solicited reviewers.
- Provide reason if letter was not received.

External Review Letters (only required for promotions or the award of tenure) Recommended by Reviewer Solicited Candidate Unit Letter Reason solicited letter was not (Yes/No) (Yes/No) Included received² (Yes/No) Name: Jack Smith Yes No Yes Academic Rank, Title, Department: Asst. Professor, Dept. of Medicine Institution*: State University Name: Jane Smith Yes No No No reply to request. Academic Rank, Title, Department: Director, Dept. of Medicine Institution*: State Company Name: Academic Rank, Title, Department: 3 Institution*: Name: Academic Rank, Title, Department: 4 Institution*: Name: Academic Rank, Title, Department: 5 Institution*: 3.7









Annual Review Letters







Ensure effort allocations align with duties and are on track to meet criteria for promotion. Provide an opportunity to discuss requirements for reporting DEI contributions.

Meet University expectations.

MICHIGAN STATE UNIVERSITY College of Human Medicine

PROMOTION DOSSIER BOOKMARKING ORDER

College of Human Medicine

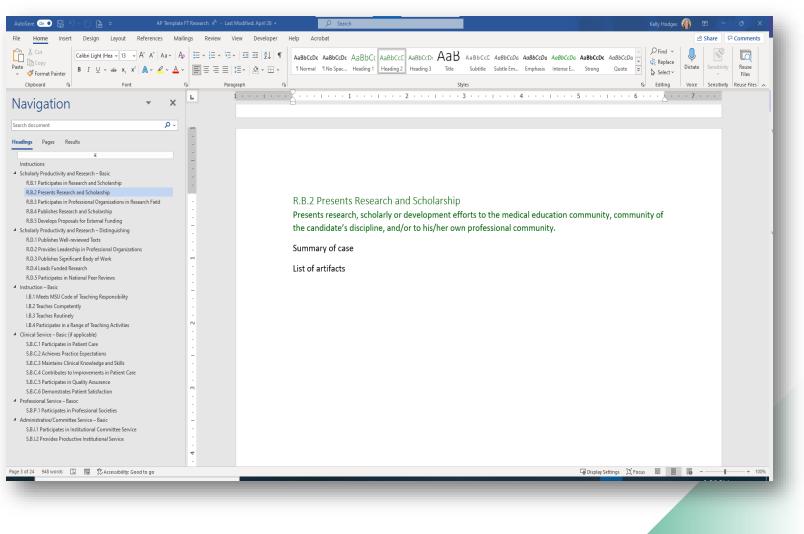
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Bookmark documents for Research	Bookmark documents for Teaching	Bookmark documents for Research	
SERVICE	SCHOLARLY PRODUCTIVITY AND RESEARCH	SERVICE	



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CHM Academic Portfolio

- The U recommends, and CHM requires, a portfolio of evidence of the quality of the work.
- Encourage faculty to use templates on each <u>CHM Promotion and</u> <u>Tenure page.</u>



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The Promotion Dossier

Form on Progress and Excellence

Department RPT Committee Letter

Position Description (for FT)

Reflective Essay

Curriculum Vitae

External Letters (for all promotions, not TS reappointment)

Annual Reviews

COVID-19 Impact Statement (optional)

Academic Portfolio

500 pages

MAX

Questions?

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The Review Process

Procedures and Timelines





Multi-level Review Process

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Department

- Peer review
- Chair review

College

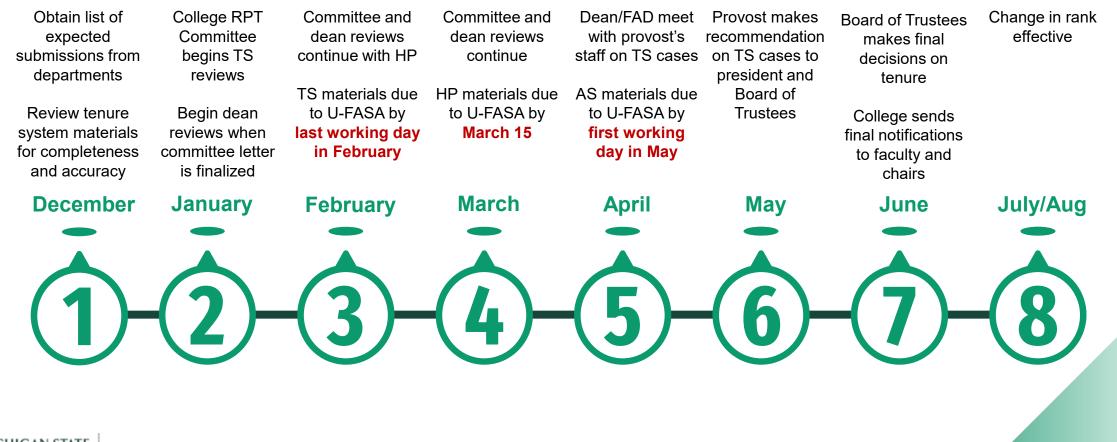
- Peer review*
- Dean review

University

 Office of the Provost review***

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Typical College Timeline



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Sample Department Timeline

April

Department requests notice of intent for faculty going up for reappointme nt, promotion, or tenure.

Faculty candidate provides intent to go up for reappointment, promotion.

May

or tenure to

department.

June

Department provides faculty candidate with **RPT** process timeline and info rms them of the external review process

July

4

Faculty candidate submits dossier materials and list of external reviewers to department

Department to solicit for external reviewers

August

5

Faculty candidate submits dossier materials

6

September

External Review

Letters received

by department

Department compiles and organizes dossier

Department RPT Committee meets and submits recommendation

October

to chair Chair conducts

independent review

November

Departments submit dossiers to college

December+

chair/director signoffs from joint college appointment units

Chair completes Form on P&E. Sections I-III Obtain

Departments submit forms to

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The Call



- Department requests notice of intent for faculty going up for reappointment, promotion, or tenure.
- Provide all interested faculty:
 - A link to CHM page with criteria, forms, and other resources
 - Any departmental criteria, requirements and timelines



Intent Due



 Faculty candidate provides intent to go up for reappointment, promotion, or tenure to department.







 Department provides faculty candidate with RPT process timeline and informs them of the external review process.



List & Materials Due

- Faculty candidate provides:
 - List of potential "external" reviewers
 - External Reviewer materials
 to department
 - Dossier materials to department

- Materials for External Reviewers:
 - Reflective Essay
 - CV
 - Samples of Scholarly Work (if applicable)

July

 List of Potential External Reviewers

Solicit Letters



- Faculty candidate works to prepare final edits of dossier prior to due date
- Department to solicit for external reviewers







- External Review Letters received by department
- Faculty candidate submits dossiers to department
- Department reviews and adds letters and details



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Committee Review



- Department RPT committee meets
- Schedule reviews and orchestrate votes
- Attend to DEI
- Department RPT submits recommendation to chair
- Chair conducts independent review
- Insert the letter from the committee to the chair into the dossier



Chair Review



- Chair completes Form on P&E, Sections I-III
 - Ensure DEI efforts are addressed somewhere
- Obtain chair/director signoffs from joint appointment units



Submit Dossiers

- Departments submit to college
 - TS: December 15, 2023
 - Prepare for send-backs to be done by first working day in January
 - HP, FT, RS, NP: January 15, 2024
 - AS: March 1, 2024
 - CA: May 31, 2024

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December +





- TS Forms: A, B, C, G
 - Submit in <u>EBS</u> by **December 15, 2023**
- HP and NP Forms: A, B, & C
 - Submit in <u>Teams</u> by January 15, 2024
- FT and RS Form: B
 - Submit in <u>Teams</u> by January 15, 2024
- AS Forms: A, B, & C
 - Submit in <u>Teams</u> by March 1, 2024



Questions?

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Three Smart Sentences...

- The case for "sustained excellence over the review period" is the faculty's to make, and we simply want to minimize ways that the process will interfere with the quality of that case.
- Principles and requirements at the U level shape the process at the college level, which in turn shapes the department process, and additional specificity is expected at each level.
- Expectations, and as a result forms, timelines and resources, vary by appointment type.

To Do List

- Review CHM criteria, forms and resources for the appointment systems in your department
- Determine whether your department has additional criteria and requirements
- Provide all faculty with department timelines for submission of promotion materials
 - Deadline for external letter nominee list and related materials
 - Deadline for final materials
- Encourage faculty to use CHM resources to prepare their Academic Portfolio

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 N I V E R S I T Y
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Upcoming Trainings



CHM Office of Faculty Affairs and Development Department RPT Trainings

Faculty Promotion	HP/NP	RPT SUBMISSION	External
Process	Reappointments	Process	Reviewers
June 8, 2023	September 7, 2023	November TBD, 2023	April TBD, 2024
2:00-4:00PM	2:00-3:00PM	Time TBD	Time TBD
WHO SHOULD ATTEND:Dept RPT StaffDept RPT Chair	 WHO SHOULD ATTEND: Dept RPT Staff Dept HR Community Faculty Community Staff HP/NP Faculty 	WHO SHOULD ATTEND: • Dept RPT Staff	WHO SHOULD ATTEND:FacultyDept RPT Staff
 TOPICS: Different Appointment Types within CHM Expectations by Appointment System Expectations for Dossiers Timeline and Extensions Committee Review Process Annual Reviews 	 TOPICS: NP and HP Promotion Criteria NP and HP Forms Committee Review Process Annual Reviews 	 TOPICS: Sample Dept Timeline Preparing Dossiers EBS Submission Process Teams Tips & Tricks Teams Submission Process 	 TOPICS: What is an External Review? Who can be an External Reviewer? Who else is involved in the External Review process? Timeline for External Reviews



Thank You!

Please provide feedback on this training session:

https://forms.office.com/r/kymBLyutM2

Contact us:

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